

## Operating Budget Summary FY12-F17

Row Labels	FY12 Org Budget	FY12 Actual	FY13 Org Budget	FY13 Actual	FY14 Org Budget	FY14 Actual	FY15 Org Budget	FY15 Actual	F16 Org Budget	F16 Actual	FY17 Org Budget	FY17 Actual	FY18 Org Budget
<b>CAS</b>													
<b>Revenue</b>													
CAS Tuition/Fees	(77,267,144)	<b>(77,187,575)</b>	(80,613,325)	<b>(78,826,492)</b>	(79,288,741)	<b>(77,180,509)</b>	(77,928,321)	<b>(79,283,853)</b>	(80,445,082)	<b>(80,279,100)</b>	(82,935,949)	<b>(81,631,343)</b>	(87,458,520)
CAS Financial Aid	26,120,000	<b>26,675,303</b>	28,871,956	<b>28,184,402</b>	29,510,434	<b>28,903,538</b>	30,199,131	<b>29,922,339</b>	32,167,131	<b>32,251,144</b>	32,262,092	<b>34,137,763</b>	38,334,900
CAS Athletic Revenue	(20,000)	<b>(304,372)</b>	(20,000)	<b>(289,875)</b>	(20,000)	<b>(202,280)</b>	(20,000)	<b>(224,790)</b>	(20,000)	<b>(299,944)</b>	(20,000)	<b>(427,698)</b>	(20,000)
CAS Misc Revenue	(1,492,941)	<b>(1,549,360)</b>	(1,225,590)	<b>(1,480,917)</b>	(1,125,827)	<b>(1,926,778)</b>	(1,602,304)	<b>(1,697,930)</b>	(1,707,450)	<b>(1,563,490)</b>	(1,317,854)	<b>(1,667,379)</b>	(1,317,800)
CAS BSG	(300,000)	<b>(344,279)</b>	(300,000)	<b>(379,084)</b>	(325,000)	<b>(290,084)</b>	(325,000)	<b>(336,550)</b>	(328,250)	<b>(330,330)</b>	(328,250)	<b>(448,542)</b>	(334,800)
<b>Revenue Total</b>	<b>(52,960,085)</b>	<b>(52,710,283)</b>	<b>(53,286,959)</b>	<b>(52,791,967)</b>	<b>(51,249,134)</b>	<b>(50,696,113)</b>	<b>(49,676,494)</b>	<b>(51,620,784)</b>	<b>(50,333,651)</b>	<b>(50,221,720)</b>	<b>(52,339,961)</b>	<b>(50,037,199)</b>	<b>(50,796,220)</b>
<b>Expense</b>													
CAS Direct Instruction	19,855,864	<b>19,839,851</b>	21,225,190	<b>20,814,920</b>	21,153,629	<b>20,329,375</b>	19,000,226	<b>19,016,960</b>	20,241,620	<b>19,835,898</b>	22,445,385	<b>21,360,727</b>	21,389,508
CAS Indirect Instruction	1,799,480	<b>1,982,571</b>	1,821,966	<b>1,703,482</b>	1,715,635	<b>2,247,826</b>	2,070,710	<b>2,039,112</b>	2,208,445	<b>1,498,445</b>	2,154,097	<b>1,947,390</b>	2,235,260
CAS Academic Support	283,045	<b>278,407</b>	291,447	<b>337,670</b>	359,919	<b>306,709</b>	297,809	<b>314,853</b>	316,289	<b>319,682</b>	113,987	<b>301,685</b>	470,308
CAS Academic Admin	1,855,816	<b>1,842,602</b>	2,083,680	<b>1,785,184</b>	1,903,704	<b>1,638,918</b>	1,717,087	<b>1,969,640</b>	1,831,319	<b>1,870,592</b>	1,193,933	<b>1,116,804</b>	1,362,149
CAS Student Life	1,736,711	<b>1,535,434</b>	1,658,740	<b>1,623,671</b>	1,522,004	<b>1,427,143</b>	1,554,675	<b>1,456,205</b>	1,623,133	<b>1,701,778</b>	1,663,548	<b>1,867,164</b>	1,865,886
CAS Athletics	2,337,277	<b>2,657,171</b>	2,631,209	<b>2,952,493</b>	2,628,245	<b>3,026,902</b>	2,720,133	<b>3,136,882</b>	3,054,332	<b>3,656,410</b>	2,910,294	<b>3,779,887</b>	3,271,713
CAS Campus Ministries	549,409	<b>574,337</b>	562,896	<b>569,280</b>	490,626	<b>489,457</b>	487,865	<b>471,997</b>	491,196	<b>507,341</b>	522,889	<b>537,004</b>	527,306
CAS Enrollment	2,155,931	<b>2,147,413</b>	2,188,359	<b>2,209,486</b>	1,668,482	<b>1,606,383</b>	2,055,816	<b>1,788,064</b>	1,987,150	<b>1,801,877</b>	2,056,412	<b>1,760,635</b>	1,940,616
CAS Marketing	613,500	<b>612,096</b>	614,500	<b>616,195</b>	613,250	<b>605,535</b>	543,250	<b>587,836</b>	543,250	<b>550,943</b>	687,000	<b>761,121</b>	752,000
CAS Tuition Benefit	-	-	-	<b>2,476,925</b>	2,335,000	<b>1,908,845</b>	1,905,000	<b>2,226,686</b>	1,905,000	<b>1,798,202</b>	1,800,000	<b>1,934,106</b>	1,854,000
CAS BSG	323,800	<b>368,079</b>	323,800	<b>402,884</b>	325,000	<b>292,703</b>	325,000	<b>336,550</b>	325,000	<b>330,330</b>	325,000	<b>448,542</b>	325,000
<b>Expense Total</b>	<b>31,510,833</b>	<b>31,837,961</b>	<b>33,401,787</b>	<b>35,492,189</b>	<b>34,715,494</b>	<b>33,879,797</b>	<b>32,677,571</b>	<b>33,344,784</b>	<b>34,526,734</b>	<b>33,871,496</b>	<b>35,872,545</b>	<b>35,815,063</b>	<b>35,993,746</b>
<b>CAS Total</b>	<b>(21,449,252)</b>	<b>(20,872,322)</b>	<b>(19,885,172)</b>	<b>(17,299,778)</b>	<b>(16,533,640)</b>	<b>(16,816,316)</b>	<b>(16,998,923)</b>	<b>(18,276,000)</b>	<b>(15,806,917)</b>	<b>(16,350,223)</b>	<b>(16,467,416)</b>	<b>(14,222,136)</b>	<b>(14,802,474)</b>
<b>BUILD</b>													
<b>Revenue</b>													
BUILD Revenue	-	-	-	-	-	-	-	-	-	-	(798,100)	<b>(691,230)</b>	(937,560)
<b>Revenue Total</b>	-	-	-	-	-	-	-	-	-	-	<b>(798,100)</b>	<b>(691,230)</b>	<b>(937,560)</b>
<b>Expense</b>													
BUILD Instruction	-	-	-	-	-	-	-	-	-	-	555,804	<b>487,340</b>	573,292
<b>Expense Total</b>	-	-	-	-	-	-	-	-	-	-	<b>555,804</b>	<b>487,340</b>	<b>573,292</b>
<b>BUILD Total</b>	-	-	-	-	-	-	-	-	-	-	<b>(242,296)</b>	<b>(203,890)</b>	<b>(364,268)</b>
<b>CAPS/GS/SEM</b>													
<b>Revenue</b>													
CAPS/GS Tuition/Fees	(15,097,907)	<b>(14,108,331)</b>	(16,291,790)	<b>(15,448,304)</b>	(18,151,627)	<b>(17,493,439)</b>	(18,513,917)	<b>(18,076,403)</b>	(17,424,048)	<b>(18,638,637)</b>	(16,461,934)	<b>(14,925,015)</b>	(15,340,088)
CAPS/GS Financial Aid	100,000	<b>122,157</b>	150,000	<b>170,878</b>	177,000	<b>108,587</b>	214,160	<b>163,189</b>	276,000	<b>132,580</b>	261,000	<b>120,256</b>	261,000
Sem-SP Tuition/Fees	(7,589,087)	<b>(6,443,226)</b>	(6,235,375)	<b>(5,972,933)</b>	(5,902,227)	<b>(4,645,651)</b>	(4,047,086)	<b>(4,003,721)</b>	(3,330,655)	<b>(2,936,075)</b>	(2,785,471)	<b>(2,610,918)</b>	(2,648,800)
Sem-SP Financial Aid	1,080,000	<b>775,163</b>	915,761	<b>751,042</b>	707,877	<b>578,783</b>	495,783	<b>461,964</b>	255,000	<b>156,503</b>	155,000	<b>88,296</b>	150,000
Sem-SD Tuition/Fees	(1,750,162)	<b>(1,852,209)</b>	(1,929,134)	<b>(1,884,259)</b>	(1,919,918)	<b>(1,541,849)</b>	(1,553,300)	<b>(1,555,629)</b>	(1,315,079)	<b>(1,460,270)</b>	(1,269,718)	<b>(1,344,291)</b>	(1,210,100)
Sem-SD Financial Aid	222,000	<b>172,786</b>	197,708	<b>206,668</b>	235,625	<b>171,124</b>	182,717	<b>164,997</b>	35,000	<b>57,270</b>	50,000	<b>33,655</b>	50,000
<b>Revenue Total</b>	<b>(23,035,156)</b>	<b>(21,333,660)</b>	<b>(23,192,830)</b>	<b>(22,176,909)</b>	<b>(24,853,270)</b>	<b>(22,822,445)</b>	<b>(23,221,643)</b>	<b>(22,845,603)</b>	<b>(21,503,782)</b>	<b>(22,688,630)</b>	<b>(20,051,123)</b>	<b>(18,638,017)</b>	<b>(18,737,988)</b>
<b>Expense</b>													
CAPS/GS Instruction	5,805,719	<b>5,415,938</b>	6,663,791	<b>6,364,020</b>	7,078,084	<b>6,305,300</b>	6,777,377	<b>6,529,137</b>	6,805,542	<b>6,408,807</b>	7,277,283	<b>6,226,858</b>	6,510,319
Sem-SP Instruction	3,341,464	<b>3,279,709</b>	2,943,028	<b>2,915,778</b>	2,412,357	<b>2,258,977</b>	1,964,642	<b>1,902,029</b>	2,011,158	<b>1,790,465</b>	1,992,658	<b>1,817,286</b>	1,811,670
Sem-SD Instruction	444,551	<b>492,267</b>	460,590	<b>485,154</b>	806,781	<b>569,989</b>	803,647	<b>811,442</b>	917,027	<b>975,343</b>	960,936	<b>952,863</b>	933,887

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Row Labels	FY12 Org		FY13 Org		FY14 Org		FY15 Org		F16 Org		FY17 Org		FY18 Org
	Budget	FY12 Actual	Budget	FY13 Actual	Budget	FY14 Actual	Budget	FY15 Actual	Budget	F16 Actual	Budget	FY17 Actual	Budget
Sem-SOE Instruction	345,275	296,922	242,396	237,690	239,173	234,052	32,283	30,415	9,534	10,043	-	1,363	-
CAPS/GS/SEM Academic Support	28,300	26,582	107,893	92,007	291,397	727,862	933,032	835,263	977,516	943,779	1,040,823	968,177	1,250,891
CAPS/GS/SEM Academic Admin	3,994,862	3,601,639	4,144,203	3,771,826	2,691,794	2,636,622	2,031,151	1,850,127	1,926,129	1,881,826	1,854,931	1,745,632	1,772,392
CAPS/GS/SEM Co-Curricular	259,188	199,035	339,898	334,446	470,373	318,397	405,392	416,109	336,505	374,672	338,316	278,626	108,716
CAPS/GS/SEM Enrollment	1,535,993	1,539,685	1,818,634	1,669,374	1,874,672	1,599,637	1,504,022	1,330,658	1,512,996	1,371,286	1,549,365	1,463,006	1,558,467
CAPS/GS/SEM Marketing	1,342,900	1,173,846	1,634,400	1,638,325	1,886,411	1,369,124	1,784,511	1,638,007	1,784,511	1,721,174	1,353,687	1,782,297	1,235,000
CAPS/GS/SEM Tuition Benefit	-	-	-	800,563	865,000	782,969	925,000	785,195	815,000	760,441	815,000	855,027	807,000
<b>Expense Total</b>	<b>17,098,252</b>	<b>16,025,623</b>	<b>18,354,833</b>	<b>18,309,184</b>	<b>18,616,042</b>	<b>16,802,930</b>	<b>17,161,057</b>	<b>16,128,381</b>	<b>17,095,918</b>	<b>16,237,836</b>	<b>17,182,999</b>	<b>16,091,134</b>	<b>15,988,342</b>
<b>CAPS/GS/SEM Total</b>	<b>(5,936,904)</b>	<b>(5,308,037)</b>	<b>(4,837,997)</b>	<b>(3,867,724)</b>	<b>(6,237,228)</b>	<b>(6,019,516)</b>	<b>(6,060,586)</b>	<b>(6,717,222)</b>	<b>(4,407,864)</b>	<b>(6,450,793)</b>	<b>(2,868,124)</b>	<b>(2,546,882)</b>	<b>(2,749,646)</b>
<b>Auxiliary</b>													
<b>Revenue</b>													
Auxiliary Revenue	(18,320,764)	(19,072,003)	(19,000,896)	(18,889,815)	(19,153,923)	(18,853,828)	(18,625,266)	(19,031,065)	(19,058,309)	(19,264,976)	(19,367,902)	(19,261,394)	(20,111,400)
<b>Revenue Total</b>	<b>(18,320,764)</b>	<b>(19,072,003)</b>	<b>(19,000,896)</b>	<b>(18,889,815)</b>	<b>(19,153,923)</b>	<b>(18,853,828)</b>	<b>(18,625,266)</b>	<b>(19,031,065)</b>	<b>(19,058,309)</b>	<b>(19,264,976)</b>	<b>(19,367,902)</b>	<b>(19,261,394)</b>	<b>(20,111,400)</b>
<b>Expense</b>													
Auxiliary Expense	11,323,070	11,624,001	11,371,861	11,184,990	11,662,268	11,143,681	11,557,601	11,295,467	10,190,343	9,813,209	10,252,203	10,215,787	9,644,955
<b>Expense Total</b>	<b>11,323,070</b>	<b>11,624,001</b>	<b>11,371,861</b>	<b>11,184,990</b>	<b>11,662,268</b>	<b>11,143,681</b>	<b>11,557,601</b>	<b>11,295,467</b>	<b>10,190,343</b>	<b>9,813,209</b>	<b>10,252,203</b>	<b>10,215,787</b>	<b>9,644,955</b>
<b>Auxiliary Total</b>	<b>(6,997,694)</b>	<b>(7,448,002)</b>	<b>(7,629,035)</b>	<b>(7,704,824)</b>	<b>(7,491,655)</b>	<b>(7,710,147)</b>	<b>(7,067,665)</b>	<b>(7,735,598)</b>	<b>(8,867,966)</b>	<b>(9,451,767)</b>	<b>(9,115,699)</b>	<b>(9,045,607)</b>	<b>(10,466,445)</b>
<b>Inst General Operations</b>													
<b>Revenue</b>													
Inst Gifts	(2,750,000)	(2,057,526)	(3,650,000)	(3,312,915)	(2,600,000)	(2,646,415)	(2,420,000)	(2,156,218)	(3,000,000)	(2,236,085)	(3,200,000)	(2,330,983)	(3,000,000)
Inst Public Service Revenue	(1,556,739)	(1,674,510)	(1,493,139)	(1,794,224)	(1,494,239)	(1,823,401)	(1,513,239)	(1,665,640)	(1,648,524)	(1,537,763)	(1,213,663)	(1,504,308)	(1,350,500)
Inst Misc Revenue	(721,716)	(997,671)	(602,251)	(1,367,694)	(654,616)	(909,502)	(703,216)	(745,655)	(703,787)	(654,214)	(724,276)	(744,294)	(768,100)
ANC Rental Income	-	-	-	-	-	(646,011)	(1,467,584)	(1,390,395)	(1,337,671)	(1,346,518)	(1,262,127)	(1,361,842)	(1,372,265)
Inst Endowment	(250,000)	(333,294)	(350,000)	(341,761)	(350,000)	(347,471)	(350,000)	(368,737)	(350,000)	(458,893)	(541,500)	(494,786)	(552,300)
<b>Revenue Total</b>	<b>(5,278,455)</b>	<b>(5,063,001)</b>	<b>(6,095,390)</b>	<b>(6,816,594)</b>	<b>(5,098,855)</b>	<b>(6,372,801)</b>	<b>(6,454,039)</b>	<b>(6,326,645)</b>	<b>(7,039,982)</b>	<b>(6,233,473)</b>	<b>(6,941,566)</b>	<b>(6,436,212)</b>	<b>(7,043,165)</b>
<b>Expense</b>													
Inst Academic Support	4,034,107	3,454,936	4,123,032	3,503,635	3,932,658	3,686,853	4,040,056	3,830,341	4,328,677	4,122,762	4,684,074	4,622,552	4,864,303
Inst Academic Admin	441,628	364,923	125,695	471,789	405,869	402,646	409,671	330,534	446,547	558,333	597,943	517,661	150,255
Inst Support	22,711,081	23,475,593	21,527,125	20,912,275	18,954,511	20,789,934	18,269,099	18,835,184	17,726,676	18,759,071	17,572,412	15,679,672	17,198,271
Inst Marketing	1,626,823	1,684,658	1,749,965	1,698,747	1,611,086	1,487,483	1,742,602	1,736,643	1,782,952	1,303,837	2,303,417	1,743,721	2,228,830
Inst Advancement	3,362,906	3,430,893	3,543,525	3,263,138	3,316,073	2,895,506	3,049,778	2,751,995	3,135,208	2,971,827	3,368,606	3,495,112	3,347,687
Inst Public Service Expense	1,908,844	2,064,711	1,914,340	2,078,879	1,854,507	1,990,475	1,706,666	1,867,698	1,806,301	1,830,525	1,277,816	1,639,343	1,368,530
ANC Operating Expenses	-	-	-	-	-	952,086	1,350,036	1,809,080	1,491,849	1,407,266	1,241,059	1,223,263	1,266,456
Inst Debt Service	2,970,000	2,680,952	3,526,000	3,514,293	3,475,500	3,486,180	3,386,650	3,388,211	3,389,125	3,538,045	3,334,125	3,513,035	3,379,296
Inst Contingency	2,606,916	-	1,937,912	-	1,811,174	-	2,626,655	-	2,015,394	359,393	1,255,649	5,387	1,622,370
<b>Expense Total</b>	<b>39,662,305</b>	<b>37,156,666</b>	<b>38,447,594</b>	<b>35,442,756</b>	<b>35,361,378</b>	<b>35,691,162</b>	<b>36,581,213</b>	<b>34,549,687</b>	<b>36,122,729</b>	<b>34,851,059</b>	<b>35,635,101</b>	<b>32,439,747</b>	<b>35,425,998</b>
<b>Inst General Operations Total</b>	<b>34,383,850</b>	<b>32,093,665</b>	<b>32,352,204</b>	<b>28,626,162</b>	<b>30,262,523</b>	<b>29,318,361</b>	<b>30,127,174</b>	<b>28,223,042</b>	<b>29,082,747</b>	<b>28,617,586</b>	<b>28,693,535</b>	<b>26,003,535</b>	<b>28,382,833</b>
<b>Pension Liability Adjustment</b>													
<b>Expense</b>													
Pension Adjustment	-	16,581,001	-	(15,241,747)	-	2,111,352	-	-	-	-	-	-	-
<b>Expense Total</b>	<b>-</b>	<b>16,581,001</b>	<b>-</b>	<b>(15,241,747)</b>	<b>-</b>	<b>2,111,352</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Pension Liability Adjustment Total</b>	<b>-</b>	<b>16,581,001</b>	<b>-</b>	<b>(15,241,747)</b>	<b>-</b>	<b>2,111,352</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>	<b>-</b>	<b>15,046,305</b>	<b>-</b>	<b>(15,487,912)</b>	<b>-</b>	<b>883,735</b>	<b>-</b>	<b>(4,505,778)</b>	<b>-</b>	<b>(3,635,197)</b>	<b>-</b>	<b>(14,980)</b>	<b>-</b>